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Attn: FOR-OT-RD, Washington, DC 20310.

AUTHORITY

AGO D/A ltr, 29 Apr 1980

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DEPARTMENT OF THE ARMY  
OFFICE OF THE ADJUTANT GENERAL  
WASHINGTON, D.C. 20310

IN REPLY REFER TO

AGAM-P (M) (15 Oct 68) FOR OT RD 683050 18 October 1968

SUBJECT: Operational Report - Lessons Learned, Headquarters, 11th Transportation Battalion (Terminal), Period Ending 31 July 1968

SEE DISTRIBUTION

1. Subject report is forwarded for review and evaluation in accordance with paragraph 5b, AR 525-15. Evaluations and corrective actions should be reported to ACSFOR OT RD, Operational Reports Branch, within 90 days of receipt of covering letter.
2. Information contained in this report is provided to insure that the Army realizes current benefits from lessons learned during recent operations.
3. To insure that the information provided through the Lessons Learned Program is readily available on a continuous basis, a cumulative Lessons Learned Index containing alphabetical listings of items appearing in the reports is compiled and distributed periodically. Recipients of the attached report are encouraged to recommend items from it for inclusion in the Index by completing and returning the self-addressed form provided at the end of this report.

BY ORDER OF THE SECRETARY OF THE ARMY:

1 Incl  
as

*Kenneth G. Wickham*

KENNETH G. WICKHAM  
Major General, USA  
The Adjutant General

DISTRIBUTION:

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US Continental Army Command

US Army Combat Developments Command

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US Army Command and General Staff College

US Army Transportation School

UNCLASSIFIED REPORT

DISTRIBUTION NO FOREIGN WITHOUT APPROVAL OF  
ASSISTANT CHIEF OF STAFF FOR FORCE DEVELOPMENT  
(ARMY) ATTN FOR OT RD. WASHINGTON, D.C. 20310

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AD 842098

DEPARTMENT OF THE ARMY

Headquarters, 11th Transportation Battalion (Terminal)

AP0 96307

AVCA SGN TC XB S3

31 July 1968

SUBJECT: Operational Report of 11th Transportation Battalion (Terminal)  
for Period Ending 31 July 1968 RCS CSFOR-65 (R1)

THRU: Commanding Officer  
4th Transportation Command (Tml C)  
ATTN: AVCA SGN TC GCPT  
AP0 96307

Commanding General  
US Army Support Command, Saigon  
ATTN: AVCA SGN GO  
AP0 96491

Commanding General  
1st Logistical Command  
ATTN: AVCA GO O  
AP0 96384

Deputy Commanding General  
United States Army, Vietnam  
ATTN: AVHGC-DST  
AP0 96375

Commander in Chief  
United States Army, Pacific  
ATTN: GPOF-OT  
AP0 96558

TO: Assistant Chief of Staff for Force Development (ACSFOR)  
Department of the Army  
Washington, D.C. 20310

1. Section 1, Operations: Significant Activities.

On 6 May 1968, at 2310 hours, the Cat Lai compound came under enemy mortar attack. The action resulted in one US soldier, wounded in hostile action, four Vietnamese Navy personnel wounded in hostile action, and one Vietnamese Navy individual killed in hostile action.

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On 8 May 1968, at 2145 hours, the Cat Lai compound came under enemy 75mm recoilless rifle attack. The action resulted in no damage to equipment or facilities. Two US personnel were wounded in hostile action but did not require hospitalization.

On 13 May 1968, 1SG U.J. Perry assumed duties as Sergeant Major of the 11th Transportation Battalion (Terminal).

The 402d Transportation Company (Terminal Transfer) opened a new general cargo discharge site at Dong Nai on 16 May 1968. The site is capable of discharging barges and LCM-8s. Two twenty ton mobile cranes and two rough terrain forklifts were placed on site.

On 22 May 1968, General Order #9, Headquarters, 4th Transportation Command officially assigned the following units to the Harborcraft Company (Provisional): The 556th Transportation Detachment (Liquid Barge), 557th Transportation Detachment (Liquid Barge), 558th Transportation Detachment (Liquid Barge), 559th Transportation Detachment (Liquid Barge), 560th Transportation Detachment (Liquid Barge), 561st Transportation Detachment (Liquid Barge), 622d Transportation Detachment (Patrol Boat), 623d Transportation Detachment (Patrol Boat).

On 23 May 1968, the Headquarters and Headquarters Detachment, 11th Transportation Battalion (Terminal) and the 124th Transportation Company (Terminal Service) motor pools were consolidated under the direct supervision of the 11th Transportation Battalion Maintenance Officer.

On 25 May 1968, the Luzon tug, Fairhead, was moving a barge alongside the SS Cuba Victory at Cat Lai Anchorage #1 when it apparently struck a mine. Two personnel were reported missing after the incident. Four personnel were evacuated: one US soldier, two Filipino personnel, and one Vietnamese stevedore. One Vietnamese was killed in hostile action and five were wounded as a result of the incident. The Luzon tug received major damage. The barge which the tug was moving was bent in half by the force of the explosion and later sank at the Cat Lai pier. The shaft bearings on the SS Cuba Victory were damaged as a result of the explosion. The vessel was towed out of the anchorage on 28 May 1968.

On 26 May 1968, the bodies of one Filipino tug crew member and one Vietnamese stevedore, missing since 25 May, were recovered from the Dong Nai River. PVT E2 James L. Givens Jr., RA 11 882 999, a member of the 124th Transportation Company, was awarded the Purple Heart Medal for wounds received during the incident on 25 May 1968.

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On 29 May 1968, two US tugboats towing ammunition from Cat Lai to Cogido were hit by small arms and rocket fire. The tug ST 2112 was hit twice at the water line and once on the upper deck, on the starboard side, resulting in minor damage. One barge towed by ST 2110 was hit and caught on fire. The fire was extinguished, and the tow proceeded to destination. As a result of the attack two US personnel were wounded, and one Vietnamese crew member was killed.

On 7 June 1968, Major Chester E. Bromke assumed duties as Battalion Executive Officer. Captain Richard E. Henthorn assumed duties as Battalion S-3.

Chaplain (CPT) Owen W. Nibbelin, Chaplain (CPT) Robert L. Stanton, and CPT Gary L. Gill, the Battalion Adjutant, were guests of honor at an afternoon meal held at Cat Lai village on 8 June 1968. The meal celebrated the completion of the external construction of the village pagoda. The materials for the project were furnished by the 11th Transportation Battalion as a Civic Action project.

On 12 June 1968, CPT Kurt A. Muston assumed command of the 124th Transportation Company (Terminal Service) from CPT Robert S. Davis.

The 402d Transportation Company (Terminal Service) was reassigned to the 71st Transportation Battalion on 15 June 1968.

At 2150 hours, 18 June 1968, an LCM-8 tied up to the LST buoy in the Cat Lai anchorage was hit by enemy fire. The type of weapon was undetermined. The LCM-8 was loaded with fifty-two short tons of dynamite. The cargo caught on fire but did not explode. The burning LCM-8 was boarded by two military police personnel who were on guard duty at the ammunition barge buoy. The military policemen and the vessel crewmen attempted to extinguish the fire while the coxswain headed the LCM-8 toward the river bank. When the fire became extremely intense all personnel except one military policeman abandoned the vessel. This individual took the helm and steered the vessel into the river bank. When he was finally satisfied that the LCM-8 was beached, he also left the vessel. The LCM-8 was severely damaged by the fire, and the cargo was completely destroyed. Three US personnel received minor injuries as a result of the incident.

On 19 June 1968, Chaplain (CPT) Owen W. Nibbelin assumed the post vacated by Chaplain (CPT) Robert Stanton.

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for Period Ending 31 July 1968 RCS CSFOR (R1)

On 20 June 1968, an accidental explosion at the Dong Nai POL site resulted in a fire on board an LCM-6 of the battalion which was operating at the site. Damage to the vessel was extensive. No personnel injuries were sustained.

On 28 June 1968, the Luzon tug, Piratehead, received one round of rocket fire while making the POL tow from Nha Be to Dong Nai. Two US Army tug boats operating in the area supported with suppressive fire. One VC was killed in action. No casualties were sustained. The Piratehead received one round in the superstructure which caused minor damage.

LTC Nathaniel R. Thompson Jr. assumed command of the 11th Transportation Battalion (Terminal) from LTC Edgar V. Friend Jr. on 1 July 1968.

On 2 July 1968, a two hundred pound floating mine was discovered in the Dong Nai River. The US Navy EOD team from Nha Be disarmed the mine and removed it.

On 6 July 1968, the Luzon tugboat, Piratehead, received small arms fire while traveling on the Dong Nai River. Two rounds hit the vessel, causing negligible damage. There were no casualties.

On 14 July 1968, the US Army Tug, ST 2135, received one round of unknown type rocket fire while traveling on the Dong Nai River. The round which hit the crew's area, caused minor damage. No personnel injuries were sustained.

1LT John B. Lamberts assumed command of the 1099th Transportation Company (Medium Boat) from CPT John N. Kilkenry on 15 July 1968.

On 15 July 1968, the Cat Lai Post Exchange moved into a wing of the mess hall and resumed operations. The new facility offers a great deal of additional floor space. It is anticipated that more items will be stocked by the post exchange as store fixtures become available.

On 17 July 1968, five LCM-8s of the 1099th Transportation Company (Medium Boat) were utilized in combat support operations south of Saigon. The units supported were the 199th Light Infantry Brigade and the 9th Infantry Division.

On 18 July 1968, Major Douglas A. Doehle was assigned as Battalion S-3.

On 19 July 1968, four LCM-8s of the 1099th Transportation Company (Medium Boat) moved general cargo from Saigon to Can Tho in support of the movement of an artillery battalion.



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On 20 July 1968, US Army tugboat, ST 2186, was hit with one round of rocket fire while making the POL tow from Nha Be to Dong Nai. There were no casualties. Damage to the vessel was slight.

On the afternoon of 20 July 1968, a 4-ton vehicle belonging to the 11th Transportation Battalion Communications Section received small arms fire while returning to Cat Lai. The vehicle was approximately four-hundred meters north of the Cat Lai compound when the attack occurred. The vehicle received three rounds in the left rear tire and three rounds in the windshield. The four occupants were temporarily pinned down by enemy fire. Fire was returned, and two 4-ton vehicles and eight men were sent to assist. There were no casualties.

1LT Richard G. Sanborn assumed duties as Battalion Ammunition Officer on 23 July 1968.

On 25 July 1968, the Luzon tug, Horsehead, received one round of rocket fire while making the ammunition tow from Cat Lai to Cogido. Two barges in the tow also received one round. Two Filipinos were injured by shrapnel and burns. Damage to the tug and barges was slight.

CPT Irvin H. Hamilton assumed command of the 1099th Transportation Company (Medicine Boat) from 1LT John B. Lamberts on 30 July 1968.

An Organization Chart for the 11th Transportation Battalion (Terminal) is attached as Inclosure 1.

The Cargo and Personnel movement summaries attached as Inclosures 2 and 3 illustrate in a statistical format the command's effectiveness during the reporting period.

2. Section 2, Lessons Learned: Commander's Observations, Evaluations, and Recommendations.

a. Personnel: None.

b. Operations:

(1) ITEM: Positioning of Tugboats for River Tows.

(a) OBSERVATION: When two tugboats made a tow of six or more ammunition barges, they operated abreast with both tugs pulling all barges. This practice presented the enemy with an extremely large and lucrative target. At times, two tugboats and eight or ten barges moved on the river in this manner. This practice also greatly limited the fire power



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which could be utilized if the tugboats came under attack.

(b) EVALUATION: The ammunition tow can be broken into two elements of one tug and three or four barges thereby reducing the concentration of mass presented to the enemy. Breaking the tow into two sections also gives both tugboats almost unlimited fields of fire in all directions. Response to enemy fire is greatly increased, and casualties and property damage is reduced or eliminated.

(c) RECOMMENDATION: That tugboats pulling barges be positioned in tandem in order to take advantage of all available fire power in the event of attack, and also prevent the entire tow from being destroyed at one time.

(2) ITEM: Numbering of Electric Forklift Batteries.

(a) OBSERVATION: Two of the primary elements in ammunition discharge at US Army Terminal, Cat Lai, are the commercial electric forklifts and the batteries used to power them. A large number of batteries are required to sustain operation on a twenty-four hour basis. To insure an efficient and smooth operation it is essential that batteries be picked up, charged, and moved at the right time. Maintenance personnel must know the location of each battery, the operation time between charges, and damage to batteries if they are to anticipate the needs of the stevedore unit before they actually occur.

(b) EVALUATION: To alleviate problems being encountered with the electric forklift batteries, each battery was identified by stenciling a number on it. Records and charts were established and maintained to reflect data on each battery. This information proved to be an invaluable tool in maintenance and operations planning.

(c) RECOMMENDATION: That electric forklift batteries be numbered to facilitate record keeping, maintenance, and operations planning.

(3) ITEM: Electric Forklift Operations.

(a) OBSERVATION: Electric forklifts are utilized twenty-four hours a day at USAT, Cat Lai. Electric forklifts and charged batteries must be available on a timely basis in order to sustain ammunition discharge operations. Forklift maintenance and battery charging operations were consolidated on a US Army barge. A tugboat moved the barge about the anchorage when batteries or forklifts were ready for loading or unloading at the deep draft vessels. When the barge was not needed, it was moored to one

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of the buoys in the harbor. A proposal was made to transfer the forklift operations from the barge to the pier. An LCM-8 was obtained to move batteries and forklifts from the pier to the ships at anchor. A mobile crane loads equipment aboard the LCM-8.

(b) EVALUATION: The centralization of forklift operations on land resulted in better control and improved efficiency. Maintenance supervisors visit the forklift maintenance and battery charging area more frequently. Better lighting facilities available on land made night working conditions safer and easier. The LCM-8 is more mobile than the tugboat and barge and therefore responds to requirements much more rapidly. The tugboat previously utilized in moving the forklift barge has been released to move loaded and empty ammunition barges. The overall improvement in efficiency has resulted in steady increases in tonnage as forklift maintenance has improved and the system has stabilized itself.

(c) RECOMMENDATION: That other in stream deep draft terminals utilizing forklifts for cargo discharge adopt a similar system for forklift maintenance management.

(4) ITEM: Annotating Pilot Guides, Maps, and Charts.

(a) OBSERVATION: Pilot guides, maps, and charts which are issued to vessel masters and coxswains for use on small craft operating in the Mekong Delta region do not reflect waterways on which operations cannot be conducted. In addition, rivers found on one page of a pilot guide do not necessarily continue on the following page. Marking pens, in various colors, can be used to annotate guides, charts, and maps in bold letters to indicate critical points on the Mekong Delta waterways.

(b) EVALUATION: Pilot guides, maps, and charts should be annotated before they are issued. Marking the maps insures that even a casual observer will not fail to notice special instructions.

(c) RECOMMENDATION: That pilot guides, maps, and charts, issued to units operating small craft in the Mekong Delta, be annotated prior to issue.

c. Training: None.

d. Intelligence: None.

e. Logistics:

(1) ITEM: Chain Lifting Devices for Forklift Batteries.

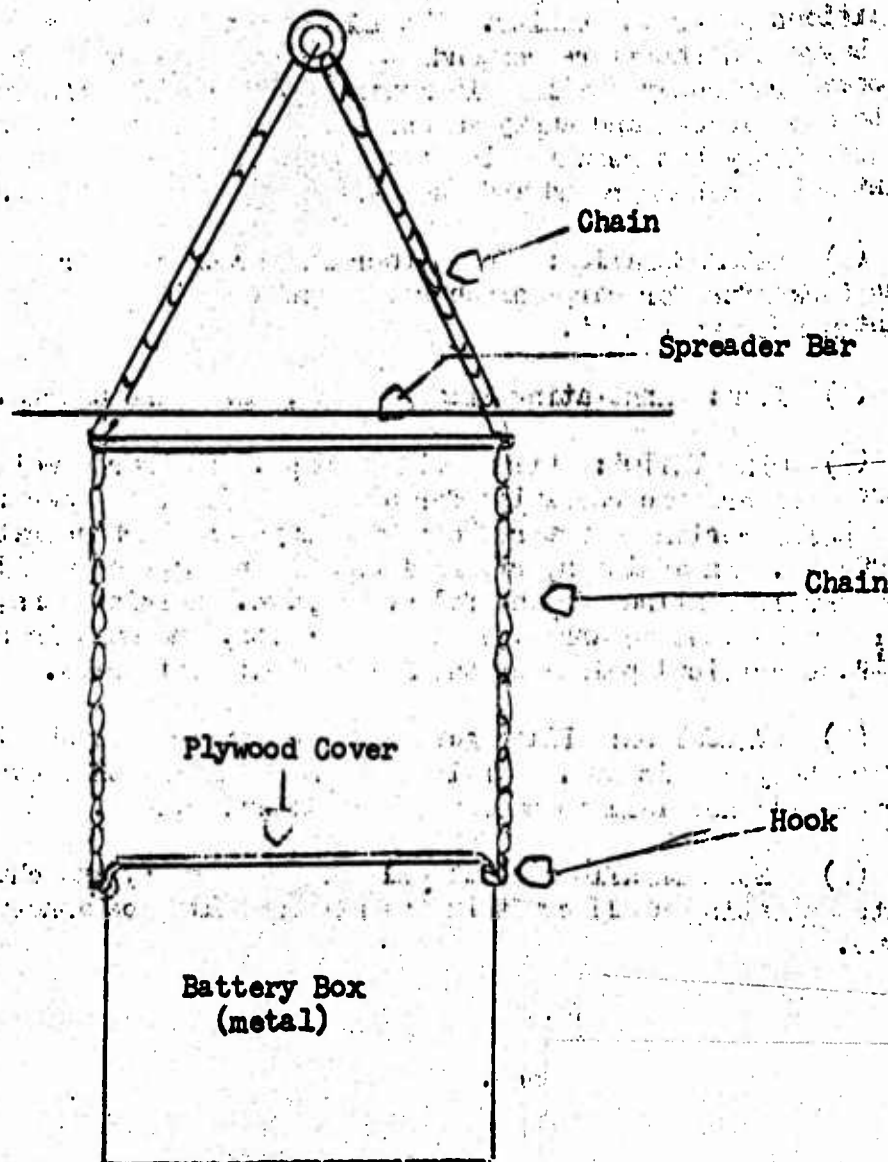
AVCA SGN TC XB S3

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(a) OBSERVATION: Electric forklift batteries were loaded and unloaded using chain lifting devices in an inverted "V" configuration. The pressure of the chains caused damage to the sides of the forklift batteries each time they were lifted.

(b) EVALUATION: A new chain lifting device was designed and fabricated which causes no damage to the forklift batteries. This device is in the configuration of an inverted "U" and employs two vertical chains separated by a metal cross-bar.



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31 July 1968

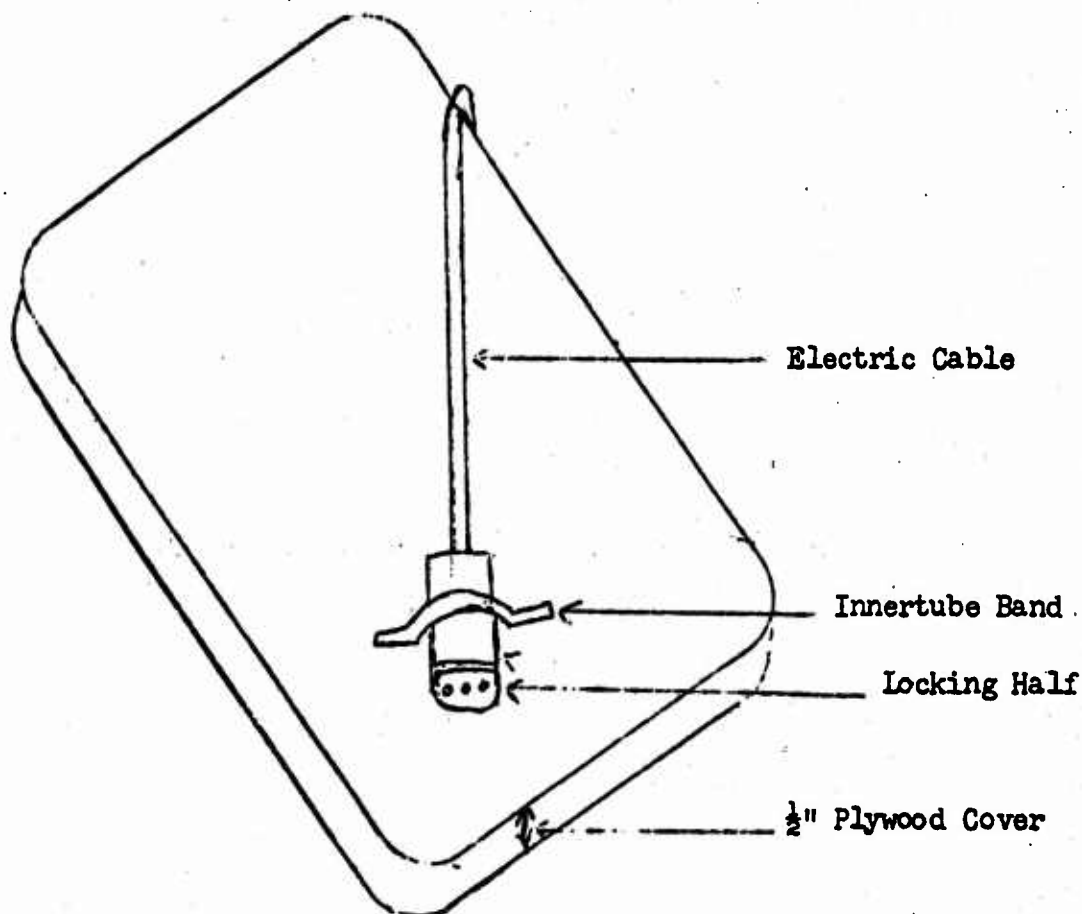
SUBJECT: Operational Report of 11th Transportation Battalion (Terminal)  
for Period Ending 31 July 1968 RCS CSFOR-65 (R1)

(c) RECOMMENDATION: That inverted "U" shaped chain lifting devices be employed when lifting electric forklift batteries to preclude damage.

(2) ITEM: Retainers for Forklift Battery Locking Halves.

(a) OBSERVATION: Forklift battery locking halves often slide off batteries when the batteries are extracted from forklifts or are moved to other locations.

(b) EVALUATION: A small piece of rubber innertube (approximately 3" X 8") was attached to a flat piece of plywood that fits flush with the top of the battery. The band is strong enough to hold the locking half in place to preclude damage.



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SUBJECT: Operational Report of 11th Transportation Battalion (Terminal)  
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(c) RECOMMENDATION: That an innertube band be attached to the top of all plywood battery covers to preclude unnecessary damage to locking halves during movement.

f. Organization: None.

g. Other: None.

3 Incl  
as

*Nathaniel R. Thompson Jr.*  
NATHANIEL R. THOMPSON JR.  
LTC, TC  
Commanding

13

AVCA SGN TC GCPT (31 July 1966) 1st Ind  
SUBJECT: Operational Report for Quarterly Period Ending 31 July 1968

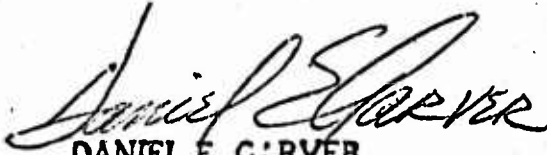
DA, HQ, 4th Transportation Command, APO San Francisco 96307 13 Aug 1968

TO: Commanding General, US Army Support Command, Saigon, ATTN: AVCA SGN GO,  
APO 96491

The Operational Report - Lessons Learned from the 11th Transportation Battalion (Terminal) has been reviewed by this headquarters and is considered complete and appropriate. Six copies are furnished in accordance with paragraph 6 of LC Reg 1-19.

FOR THE COMMANDER

TEL: Tiger 4311/4312

  
DANIEL E. GERVER  
1LT, TC  
Acting as AG



AVCA SGN GO S (31 July 1968) 2d Ind  
SUBJECT: Operational Report of 11th Transportation Battalion (Terminal)  
for Period Ending 31 July 1968 (RCS CSFOR-65)

HQ, US Army Support Command, Saigon, APO US Forces 96491 24 Aug 68

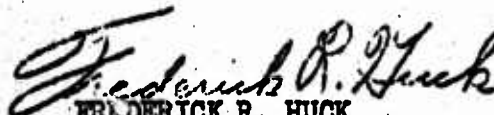
TO: Commanding General, 1st Logistical Command, ATTN: AVCA GO O  
APO 96384

1. The Operational Report - Lessons Learned for the Quarterly Period Ending 31 July 1968, of the 11th Transportation Battalion (Terminal) is forwarded in accordance with the provisions of para 9, AR 1-19.

2. Lessons Learned, observations, and recommendations are concurred in by this command.

FOR THE COMMANDER:

TEL: IB 2604

  
FREDERICK R. HUCK  
Colonel, GS  
Chief of Staff

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AVCA GO-O (31 Jul 68) 3rd Ind

SUBJECT: Operational Report of 11th Transportation Battalion (Terminal)  
for Period Ending 31 July 1968 (RCS CSFOR-65)

DA, Headquarters, 1st Logistical Command, APO 96384

6 SEP 1968

TO: Commanding General, United States Army Vietnam, ATTN: AVHGC-DST,  
APO 96375

1. The Operational Report - Lessons Learned submitted by Headquarters,  
11th Transportation Battalion (Terminal) for the quarterly period end-  
ing 31 July 1968 is forwarded.

2. Pertinent comments follow:

a. Reference Section 2, paragraph b1. Concur. When two tugboats  
are used to tow six or more barges each tugboat should tow half of the  
barges and keep a safe distance apart. There is no need to jeopardize  
the entire tow by concentrating all the barges together in one tow.

b. Reference Section 2, paragraph b4. Concur. Pilot guides, maps,  
and charts used in navigating in the Mekong Delta region should be an-  
notated with critical points and reflect waterways on which operations  
cannot be conducted. These pilot guides, maps, and charts should pref-  
erably be annotated prior to issue to the units.

c. Reference Section 2, paragraph e1. Concur. The new inverted  
"U" chain lifting device should be used in loading and unloading electric  
forklift batteries instead of the old inverted "V" configuration to  
prevent damage to the batteries.

3. Concur with the basic report as modified by this indorsement. The  
report is considered adequate.

FOR THE COMMANDER:

TEL: LBN 2684



John S. Waddell

1LT, AGC

Assistant Adjutant General

Copy Furnished:  
11th Trans Bn  
4th Trans Comd  
USASUPCOM, SGN

AVHGC-DST (31 Jul 68) 4th Ind MAJ Klingman/ds/LBN 4433  
SUBJECT: Operational Report of 11th Transportation Battalion (Terminal)  
for Period Ending 31 July 1968 (RCS CSFOR-65)

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HEADQUARTERS, UNITED STATES ARMY VIETNAM, APO San Francisco 96375 22 SEP 1968

TO: Commander in Chief, United States Army, Pacific, ATTN: GPOP-DT,  
APO 96558

1. This headquarters has reviewed the Operational Report-Lessons Learned for the quarterly period ending 31 July 1968 from Headquarters, 11th Transportation Battalion (Terminal).

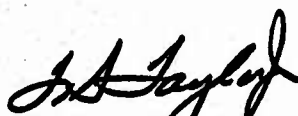
2. Reference item concerning annotating pilot guides, maps and charts, page 7, paragraph 2b(4). The US Naval Branch Oceanographic Office, Saigon RVN, supplies all pilot guides, maps and charts to units committed to waterborne operations in the Mekong Delta, RVN. Recommend the following actions be initiated prior to commencement of waterborne operations:

a. The using unit should request the most current pilot guides, maps and charts of their area of operation from the Oceanographic Office.

b. They should obtain, from the Oceanographic Office, any updated information which has not been annotated on the charts and maps.

c. These guides, maps and charts should then be annotated by utilizing the updated information. The adequacy of these aids should then be correlated with the operational requirements of the mission to be undertaken.

FOR THE COMMANDER:

  
F. S. TAYLOR, JR.  
Major, AGC  
Asst Adjutant General

Cy furn:  
HQ 1st Log Cnd  
HQ 11th Trans Bn

17  
GPOP-DT (31 Jul 68) 5th Ind

SUBJECT: Operational Report of HQ, 11th Trans Bn (Term) for Period  
Ending 31 July 1968, RCS CSFOR-65 (R1)

HQ, US Army, Pacific, APO San Francisco 96558 5 OCT 1968

TO: Assistant Chief of Staff for Force Development, Department of the  
Army, Washington, D. C. 20310

This headquarters has evaluated subject report and forwarding indorse-  
ments and concurs in the report as indorsed.

FOR THE COMMANDER IN CHIEF:



C. L. SHORTT  
CPT, AGC  
Asst AG

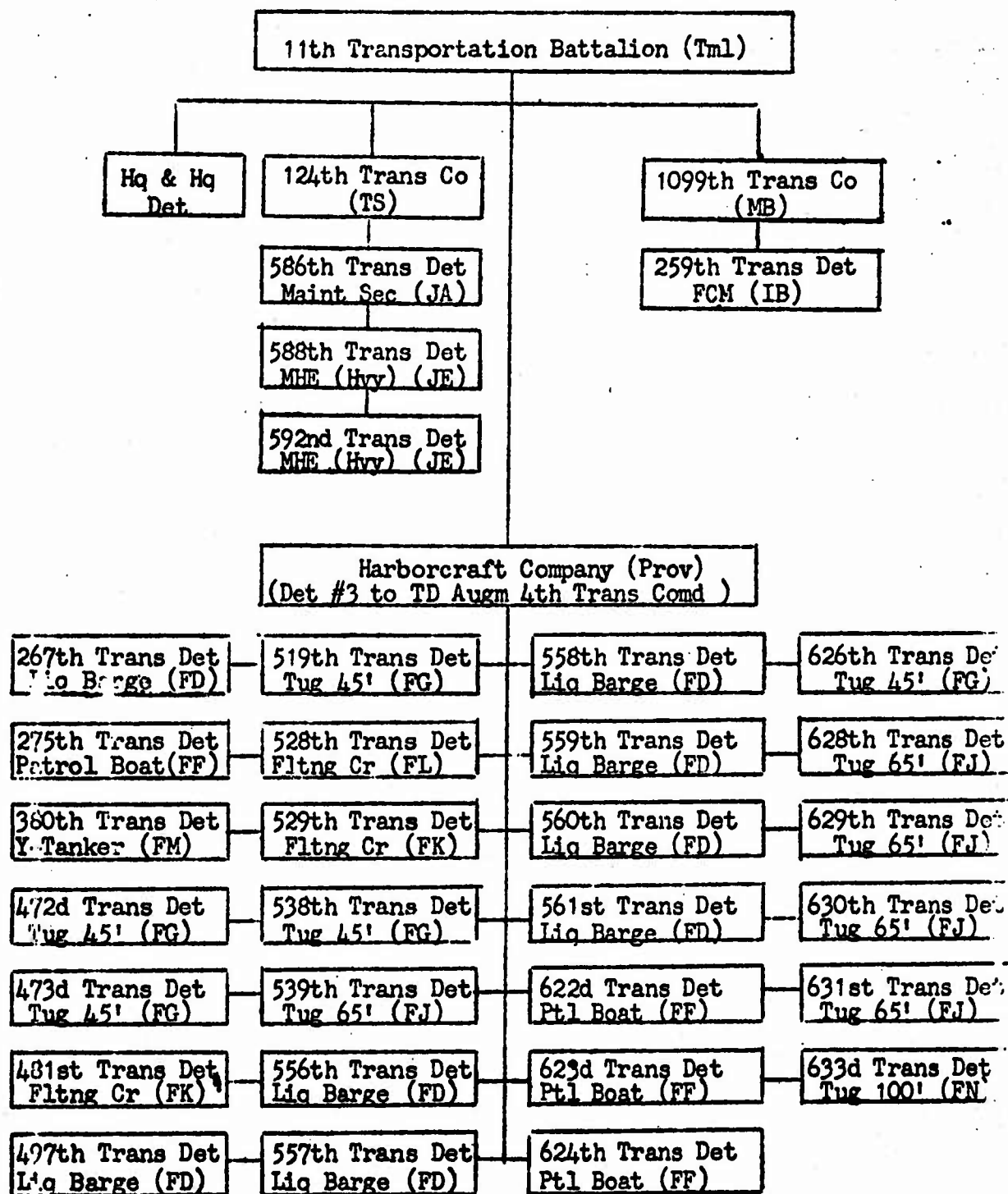
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AVC SGA TC XB S3

31 July 1968

SUBJECT: Operational Report of 11th Transportation Battalion (Terminal)  
for Period Ending 31 July 1968 RCS CSFOR-65 (R1)

# 11th Transportation Battalion (Terminal) Organizational Structure



Enclosure #1

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VCN SGN TC KB S3 31 July 1968  
 SUBJECT: Operational Report of 11th Transportation Battalion (Terminal)  
 for Period Ending 31 July 1968 RCS CSFOR-65 (R1)

11TH TRANSPORTATION BATTALION (TMB) CARGO MOVEMENT SUMMARY

PERIOD	CAT LAI (124th)	NHA BE (124th)	COGIDO (402d)	BUU LONG (402d)	TOTAL
<u>MONTH OF MAY</u>					
S/T DISCHARGED	40,793	0	20,924	8,565	70,283
S/T BACKLOADED	1,216	0	1,755	49	3,020
S/T TOTAL	42,009	0	22,679	8,614	73,302
<u>MONTH OF JUNE</u>					
S/T DISCHARGED	38,795	0	27,356	3,193	69,344
S/T BACKLOADED	790	0	0	0	790
S/T TOTAL	39,585	0	27,356	3,193	70,134
<u>MONTH OF JULY</u>					
S/T DISCHARGED	45,616	0	0	0	45,616
S/T BACKLOADED	294	0	0	0	294
S/T TOTAL	45,910	0	0	0	45,910
<u>GRAND TOTAL</u>	127,504	0	50,035	11,807	189,346



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SUBJECT: Operational Report of 11th Transportation Battalion (Terminal)  
for Period Ending 31 July 1968 RCS CSFOR (R1)

1099TH TRANSPORTATION COMPANY (MEDIUM BOAT)  
CARGO AND PERSONNEL MOVEMENT SUMMARY

	<u>MAY</u>	<u>JUNE</u>	<u>JULY</u>	<u>TOTAL</u>
Personnel:	2,324	1,959	3,296	7,579
General Cargo: (Short Tons)	12,756	63,358	37,556	113,670

UNCLASSIFIED

Security Classification

## DOCUMENT CONTROL DATA - R &amp; D

(Security classification of title, body of abstract and indexing annotation must be entered when the overall report is classified)

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HQ, OACSFOR, DA, Washington, D.C. 20310

2a. REPORT SECURITY CLASSIFICATION

Unclassified

2b. GROUP

3. REPORT TITLE

Operational Report - Lessons Learned, HQ, 11th Transportation Battalion (Tml) (U)

4. DESCRIPTIVE NOTES (Type of report and inclusive dates)

Experiences of unit engaged in counterinsurgency operations, 1 May - 31 Jul 68

5. AUTHOR(S) (First name, middle initial, last name)

CO, 11th TC Bn (Terminal)

6. REPORT DATE

31 July 1968

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8b. ORIGINATOR'S REPORT NUMBER(S)

683050

8c. OTHER REPORT NO(S) (Any other numbers that may be assigned this report)

9. DISTRIBUTION STATEMENT

11. SUPPLEMENTARY NOTES

N/A

12. SPONSORING MILITARY ACTIVITY

OACSFOR, DA, Washington, D.C. 20310

13. ABSTRACT

15- The following items are recommended for inclusion in the Lessons Learned Index:

ITEM 1

\* SUBJECT TITLE \_\_\_\_\_  
\*\* FOR OT RD # \_\_\_\_\_  
\*\*\*PAGE # \_\_\_\_\_

ITEM 2

SUBJECT TITLE \_\_\_\_\_  
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PAGE # \_\_\_\_\_

ITEM 3

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ITEM 4

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FOR OT RD # \_\_\_\_\_  
PAGE # \_\_\_\_\_

\* Subject Title: A short (one sentence or phrase) description of the item of interest.

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